AGENDA ITEM 3(e) – PFA TRUSTEES REPORT YEAR ENDING 30 JUNE 2026

In accordance with PFA Rule 15B.3. the PFA Trustees (Trustees) – Craig Foster, Alex Tobin, Matt McKay and Claire Coelho – report on the activities of the Trustees to Congress.

Gender balance remains of particular importance in keeping with the principles of best practice governance and the PFA's commitment to gender equality. The PFA Executive fully supports this position.

There were two (2) meetings of the Trustees, one held in conjunction with the PFA Executive Committee; the first meeting was held on 1 July 2025 and the second on 28 April 2026.

The Trustees consider the following areas of ongoing importance for the organisation:

- ensuring the health and wellbeing of the PFA, especially in relation to the staff and the PFA's ongoing financial position;
- establishing a PFA Investment Advisory Committee to ensure the effective management and optimisation of the members financial reserves and revenues;
- building the capacity of the Footballers' Trust to ensure that it is a force for good; and
- embedding a Human Rights Framework within the PFA – and the sport – to ensure we have the capacity to safeguard the fundamental rights of our members at an increasingly complex and dynamic time.

It is the opinion of the Trustees that the PFA Executive and PFA Congress have observed the PFA Rules over the period subject to this report. The Trustees have not incurred any cost within the financial year subject to this report. The Trustees confirm that the audited accounts within the financial year subject to this report accord with the Statement of Purposes.